

ANNUAL REPORT

PARTNERING TO DEVELOP SOLUTIONS TO AFFORDABLE HOUSING AND HOMELESSNESS IN SASKATOON





SHIP is a community-based organization that strives to address homelessness by increasing the supply of affordable and appropriate housing options in Saskatoon.

The economic, social and personal well-being of the residents of this great city is our main concern. We believe that a wide range of housing options creates a safe, healthy and prosperous community.

When people can access the right housing at the right time, it opens doors to help create a healthy and happy life. Our vision is that everyone in Saskatoon has a safe, secure, and appropriate place to call home. We have ambitious plans for the future and are committed to helping even more people across Saskatoon.

We know we won't end the housing affordability crisis and homelessness overnight or on our own. But we communicate with everyone involved, animate discussions and collaborate with our partners across the community, the province and the nation.

Our vision is that everyone in Saskatoon has a safe, secure, and appropriate place to call home.



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WHO WE ARE

SHIP is helping create solutions to housing and homelessness in Saskatoon through project development assistance, community engagement, partnership development, and investing in projects that address homelessness.

Working across the entire affordable housing continuum, SHIP offers a unique service to affordable housing developers in Saskatoon. We bring together a wealth of expertise and experience from a diverse group of individuals involved with affordable housing in Saskatoon. SHIP's Board, committees and staff are teeming with experienced advisors that work across the housing and homelessness sectors to make a difference in our community.

SHIP's housing project development team works with clients to create a customized business plan to help bring their project to fruition. We review plans, zoning and building requirements, and explore development options to find what best suits our clients. By performing financial

feasibility assessments and working to establish timelines and goals, SHIP helps mitigate risks often encountered during the project development phase.

Our project development expertise also provides a strong knowledge base for the over \$1.5 Million in investments we manage for initiatives that address homelessness in our city. By working together with our many community partners, SHIP is helping build communities, revitalize neighborhoods and reduce homelessness.

With expertise in project development and research, and proven strength as prudent fund managers, SHIP has all the elements needed to empower organizations to develop solutions to affordable housing and homelessness. The new Strategic Plan, as seen on the following page, along with our updated Vision and Mission Statements, are essential to SHIP's expanded role in our community.



SHIP'S STRATEGIC PLAN

vision

Saskatoon has affordable and appropriate housing options for all citizens.

mission

SHIP fosters collective action to develop creative housing and homelessness solutions.

STRATEGIC PRIORITIES

Facilitate
Saskatoon's
Homelessness
Action Plan

Manage Homelessness Strategy Funding Develop
Appropriate and
Affordable
Housing Solutions

STRATEGIC GOALS

SUPPORTS

Improve access to support available for people at-risk or experiencing homelessness through a system of assessment, coordination and appropriate response.



ALIGNMENT

Coordinate and align community and government efforts in a response system that makes homelessness rare, brief, and non-reoccurring in Saskatoon.



HOUSING

Increase the number of appropriate housing options for those requiring support, subsidy, or better affordability.



RESOURCES

Increase resources dedicated to preventing, reducing and ending homelessness in Saskatoon.



ACHIEVED THROUGH OUR COMMITMENT TO:

ENGAGEMENT

Engaging the community in research and planning, and promoting awareness of homelessness and affordable housing in terms of need, potential solutions and achievements in Saskatoon.



EXCELLENCE

Being outstanding as an organization, one that others would model.



SASKATOON'S HOMELESSNESS ACTION PLAN

The Saskatoon Homelessness Action Plan was built on the combined wisdom of the previous community plans to prevent, reduce and end homelessness. The Plan calls for a coordinated system response that will involve increased prevention efforts, teamwork between emergency and transitional supports, policy reforms and a serious investment in affordable housing options across the entire affordable housing continuum.

It promotes a multi-sectoral approach to achieving the collaboration necessary to meet the goals of the Plan. Throughout the past year, SHIP took action on specific initiatives, and continued to foster partnerships to foster the common vision of making homelessness rare, brief and non-recurring in Saskatoon.

SHIP has taken a facilitation role in implementing the Plan in our community. The actions that were undertaken this past year included:

- Mapping the current housing placement and support programs in order to better understand the homeless serving system, inform future investment strategies, and to promote sustainability and potential areas of expansion;
- Investing in the expansion of housing placement programs and the systems that support its implementation;
- Engaging with hospitals, child and family services, and correctional facilities to document current policy and practice with respect to discharge/release planning and to identify housing-related barriers to successful transition:
- An evaluation of the city-wide data gathering ability and promoting the adoption of tools to improve decision making and performance for

ACTION PLAN ACTIVITIES:

SYSTEM COORDINATION & INNOVATION

STRENGTHENING HOUSING PLACEMENT & SUPPORT PROGRAMS

PREVENTION

THE SOLUTION TO HOMELESSNESS IS HOUSING

clients. SHIP also secured a contract with the federal government to oversee the implementation of new database software for the community;

 Gathering information on a framework for a local rent bank.

SHIP also facilitated the following Teams and Strategies:

Housing Team

The Housing Team meets bi-monthly and brings together team leads and case managers from all Housing First and Rapid Rehousing programs in our city. This Housing Team meeting has been instrumental in building collaboration between the different Housing First Teams, and to talk together about the "big picture" issues, system coordination and systemic challenges with moving people out of homelessness.

Shelter Group

A Shelter Group discusses shared challenges and successes serving those needing a temporary but immediate place to stay for those who are homeless or at risk of homelessness. Current work involves planning for the integration into the federal Coordinated Access initiative that aims to improve access to housing and supports in the community.

Extreme Weather Strategy

Since 2012, the Cold Weather Strategy has worked to ensure that individuals do not sleep outside during extreme weather conditions. It supports the principles that individual dignity must be respected in emergency situations, and that everyone works together to ensure that individuals and families experiencing or at-risk of homeless are aware of safe sleeping options.

Working with City of Saskatoon Emergency Notify
Measures Organization and Environment Canada, a protocol was developed to provide a Cold Weather Alert to police/emergency workers and front-line agencies. This is achieved through the City of Saskatoon's notifynow system.

SHIP has managed the Cold Weather Strategy since 2016. In 2018, SHIP continued to monitor the weather, notifying partners when temperatures dipped below -30C.

In addition to emergency shelter access, SHIP worked to build a list of community partners who offer "warm up locations" throughout the community. Warm-Up Location Posters were distributed so people could find places to go when they were out in the cold. In 2018, eleven organizations provided individuals with access to warm-up and cool-down locations. Of these eleven, two partners, The Lighthouse and The Salvation Army, provide 24-7 access as warm-up locations.

The summer of 2018 also saw a long heat-wave, which prompted the creation of the Saskatoon Heat Response. The Response follows a similar notification procedure to partners. Similar to the Warm-Up Location poster, SHIP developed a Cool-Down location poster to assist those who needed a safe place to cool down during extreme heat conditions. SHIP also purchased and distributed water to partners during these conditions.

Rent-Ed

In 2018, Camponi Housing Corporation, in partnership with Saskatoon Housing Initiatives Partnership, created RENT-ED to provide individuals and families with the knowledge and tools required to maintain successful tenancies. RENT-ED was developed in response to community agencies, stakeholders, and the Saskatchewan Human Rights Commission expressing the need for a rental literacy course geared towards low-income and vulnerable renters in the community.

SHIP developed a website for Rent-Ed so the 5-module course can be made available for anyone to use. In the near future, it will be offered in a classroom setting. It will be led by instructors at various agencies in the community and will have access to RENT-ED resources which includes necessary information required by participants to maintain successful tenancy.

Once a participant has attended and completed all modules, they will be awarded a certificate that can be submitted with tenancy applications. The RENT-ED certificate is intended to give landlords confidence when accepting an application, and enables renters to find stable housing once they have lost it.

Renter education and literacy is an important part of helping support renters as they strive to maintain successfully tenancies. This meets the Plan's goal of preventing homelessness by promoting widespread knowledge of tenant rights and landlord responsibilities.



THE YEAR IN NUMBERS



50 AFFORDABLE UNITS

We provided research and development assistance for 2 local affordable housing projects.



HOUSING

983 individuals have been housed since 2015 through Housing Placement Programs (Housing First, Rapid Rehousing & Housing Location Services directly out of shelter)



\$1.85 MILLION INVESTED

We invested \$1.85 Million in **Homelessness Partnering Strategy** Funding in Saskatoon in 2018.



230 ATTENDEES

SHIP worked with other sponsors to organize **Saskatchewan's 2018 Housing and Homelessness Conference.** This year, the conference had a focus on Housing the Hard to House.



1500 ATTENDEES

SHIP was on the Planning Committee and played a key role in organizing **YXE Connects**. Together with other community agencies we served many of the most vulnerable in our community.

SHIP is the largest funder of **Housing First programs** in our community

Since 2015,

983

individuals were housed and supported through Housing First & Rapid Rehousing Case Management

546 were adults and 437 were children



AFFORDABLE HOUSING DEVELOPMENT

SHIP's housing project development team works with clients to review plans, zoning and building requirements, facilitate partnership opportunities, support organizations who are applying for funding, and explore development options to find what best suits their affordable housing project. In 2018, SHIP was involved in the following two projects to promote the addition of 50 affordable units in Saskatoon.

Sherbrooke Foundation

The Sherbrooke Foundation Inc. is in the preliminary stages of developing an innovative mixed-use housing development that reaches a wide variety of individuals and families. The development aims to provide individuals, couples, and families of various backgrounds and income levels the opportunity to move into a home that focuses on a sense of community. It will be a place where seniors can age in place through the provision of complementary services and promotion of healthy aging.

Sherbrooke has been researching various options to impact the community's affordable housing continuum with SHIP's assistance since 2015. Sherbrooke's management team traveled to various sites across North America in order to create a housing project that meets their vision and philosophy.

In 2018, SHIP managed Sherbrooke's CMHC Seed Funding application to secure funding for the preliminary planning of the development. Currently, Sherbrooke is forming a development team to move forward with the project.



YWCA Saskatoon

YWCA Saskatoon's proposed affordable housing development consists of a shelter and transitional unit expansion, and renovation of the existing building. The goal of the mixed-use development is to provide safe, affordable and supported housing for single women with children fleeing violence, persons with disability, and seniors.

Initial plans for this development include:

- 16 Emergency Shelter Units
- 10 Family Shelter Units
- 18 Transitional Units
- 32 Senior Rental Units to support low to low-to-mid-income senior living

YWCA will also include non-residential spaces such as office space for Saskatoon Crisis and Intervention Services, a coffee shop and gallery, renovated and expanded child care, and space for the Employment and Learning Centre.

In 2018, SHIP became involved with this project and managed the CMHC Seed Funding Application and Need and Demand Study. SHIP continues to be involved with the expansion team, as well as providing project development advisory services.



EVENTS

Fourth Annual YXE Connects

On May 14th, 2018, 77 service organizations gathered together for the fourth annual YXE Connects at White Buffalo Youth Lodge and City Centre Church. Together, they helped the most vulnerable in our



community with services including haircuts, lunch, clothing and hygiene product donations, and housing and health services. This year, approximately 1,500 individuals from our community attended and accessed these important services.

Every year, YXE Connects brings together service organizations, community agencies and businesses to provide the services all in one place. Those who need to access community supports often have a tough time navigating the system. Bringing multiple organizations together goes a long way in making sure both families and individuals have access to the services they need.

The event goes a long way towards raising awareness of what various service organizations exist within our community.

YXE Connects is organized by partners including the Saskatoon Food Bank & Learning Centre, United Way of Saskatoon & Area, The Lighthouse Supported Living, Saskatoon Housing Initiatives Partnership, Saskatoon Health Region, SWITCH, Friendship Inn, City Centre Church, and White Buffalo Youth Lodge.



Innovative Approaches to Housing and Homelessness Conference

The Innovative Approaches to Housing and Homelessness conference was held on November 28th, 2018. Over 200 members of the community attended the conference held at Travelodge Saskatoon. The focus of this year's conference was Housing the Hard to House.



Opening remarks were brought by Councilor Hillary Gough, and Elder Judy Pelly opened the conference with prayer and a welcome to Treaty 6 Territory. Keynote speakers included Jesse Thistle from Canadian Observatory on Homelessness and author of the Canadian Definition of Indigenous Homelessness, and Doug Gailey from Methy Housing Corporation.

Jesse Thistle spoke on his personal experience with homelessness and addictions, social injustice, and his community and research work. Doug Gailey shared the work that his non-profit corporations, Methy Construction and Methy Housing Corporation, complete in La Loche.

The conference also offered various sessions on homelessness and affordable housing. Housing topics included a panel on development funding, and the importance of partnerships in successful affordable housing development. Topics around homelessness included a presentation on understanding harm reduction practices, and the state of homelessness in Saskatchewan with successes and challenges of the recent Point-in-Time Count.

Sponsors for the event included the City of Saskatoon, CMHC, and Affinity Credit Union.

ADDRESSING HOMELESSNESS

Since 2012, SHIP has been the Saskatoon Community Entity for the Homelessness Partnering Strategy (HPS), managing \$1 Million in funding for Saskatoon annually. The program was renewed in 2014, and in 2016, the Government of Canada generously increased the amount of HPS funding for homelessness projects. With this increase, the Government of Canada is investing over \$7 Million in funding directly in Saskatoon from 2014-2019.

We know that in Saskatoon, homelessness has been a serious and growing problem, and that we must be aggressive in tackling this issue, including identifying root causes. The last Point-in-Time (PiT) count found that there were 475 individuals (438 adults, 37 children and youth) who were homeless on a single night in Saskatoon (April 18th, 2018).

The resources from the federal government have helped us move ahead with some innovative projects. In 2018/19, \$1.8 million was invested in Saskatoon to fund 18 staff to stabilize people, move them quickly out of homelessness, and provide ongoing support for 6 - 24 months. Capital projects for transitional housing and facility improvements have made a difference in how people are helped in our community as well.

Over the past year, SHIP has also overseen the implementation of the new Homeless Individual and Family Information System (HIFIS) database. This system will be an integral part of a new Coordinated Access system in Saskatoon, and will help provide real-time data to improve access to service, and an understanding of system gaps that require future investment.



The Community Advisory Board on Saskatoon Homelessness provides advice and guidance on strategies to address homelessness, approves the local community plan for HPS funding, and makes funding recommendations for applications received in the open Calls for Proposals. The CAB is an integral part to the success of the response to homelessness in our community.

Laurie Bouvier (Chair)

Aboriginal Friendship Centres of Saskatchewan

Marc Cheriyan (Vice-Chair)

Salvation Army

Jody Scott

Saskatoon Health Region

Barry Downs

Cress Housing

Deb Horseman

Saskatoon Housing Corporation

Ray Neale

Saskatchewan Housing Authority

Raymond Laliberte

Metis Addiction Council Services Inc.

Don Meikle

FGAD7

Shirley Isbister

Central Urban Metis Federation Inc.

Jolon LaFond

White Buffalo Youth Lodge

Jody Kurysh

John Howard Society of Saskatchewan

Michael Kowalchuck / Daryl Sexsmith

City of Saskatoon

Peter Wong

Ministry of Social Services (Child & Family Services)

Brenda Read

Ministry of Social Services

(Income Support)

Karen Bechtel (Ex-Officio)

Government of Canada

(Employment & Social Development Canada)

Homelessness Partnering Strategy Investment Summary 2018-2019

Home Fire (Keehi Kwakoh-tcheewinis) Housing First Case Management Team Project Partners: Saskatoon Indian and Métis Friendship Centre (SIMFC), SHIP SHIP Funding Allocation: \$645,952

Overview: Since January 2015, SIMFC has employed eight individuals in the Home Fire housing team to work with people who are episodically and chronically homeless. The program currently consists of two Centralized Intake positions, who work to assess need and link homeless individuals with the appropriate level of support. As well, there are three Housing First intensive case management positions and two Rapid Rehousing case management positions to support people to successfully exit homelessness, and a project manager.

601 Housing Outreach Worker

Project Partners: AIDS Saskatoon Inc, SHIP

SHIP Funding Allocation: \$55,883

Overview: AIDS Saskatoon serve some of the hardest to house individuals in Saskatoon. In 2017, AIDS Saskatoon hired a Housing Outreach Worker to help their existing case management and outreach team house and stabilize homeless clients. Activities for the Housing Outreach Worker include: referral for assessment (for acute clients) or immediate housing support; housing placement, assistance with funding resources, and housing loss prevention, maintenance and rehousing. The outreach team is also funded by Ministry of Health, Ministry of Social services and United Way of Saskatoon and Area.

Housing First for Families

Project Partners: White Buffalo Youth

Lodge (WBYL), SHIP

SHIP Funding Allocation: \$223,017

Overview: White Buffalo Youth Lodge employed two full-time case managers to bridge families out of homelessness. WBYL has been extremely successful in providing Housing First support to families experiencing chronic and episodic homelessness, as well as less intensive support to families who are temporarily homeless or at risk of homelessness.

YWCA Family Worker

Project Partners: YWCA Saskatoon, Private

Donor, SHIP

SHIP Funding Allocation: \$21,632

Overview: The YWCA Saskatoon employed a Family Outreach Worker to connect chonically homeless women with children to housing and help them maintain housing. The Family Outreach Worker connected clients to income supports, Aboriginal support services, education and employment opportunities and provide education on life skills.

The Journey Home Housing First Program

Project Partners: Saskatoon Crisis

Intervention Service, The United Way of

Saskatoon and Area, SHIP

SHIP Funding Allocation: \$111,755

Overview: In 2016, Saskatoon Crisis Intervention Service employed one First case manager to work with their Journey Home team. In 2018/19, a part-time Housing First Enhanced Housing Service Worker was hired and trained to support the managed alcohol units for Housing First clients. The Enhanced Housing Service Worker ensures Housing First support and on-site care for clients with acute addictions who would be living in the low barrier, managed alcohol units at the Lighthouse. HPS pays a portion of the Journey Home project, which is largely funded by the United Way of Saskatoon and Area.

Evaluation of Impact and Systemic Quality Improvement Assessment for Housing First

Project Partners: Strong Roots Consulting,

SHIP

SHIP Funding Allocation: \$7,035

Overview: Strong Roots Consulting received funding to evaluate and assess the currently funded HPS Housing First projects and the impact of it has on addressing homelessness in Saskatoon. This research involved the perspectives of community partners, individuals served and program staff. Research methods included interviews, focus groups and quantitative and qualitative analysis. The Recipient compiled a final report, including a system evaluation and assessment; and identification of gaps in Saskatoon's homelessness response. This information will be used by the Community Advisory Board on Saskatoon Homelessness to make informed decisions on future strategies.

Housing Locator and Case Workers

Project Partners: The Lighthouse Supported

Living Inc., SHIP

SHIP Funding Allocation: \$190,746

Overview: The Lighthouse employs a Housing First Case Worker (full-time) and a Rapid Re-Housing and community-based case managers to locate and secure housing for homeless clients in Saskatoon. In 2018/19 a full-time Housing First worker was hired and trained to provide intensive case management (ICM).

Trotchie House Transitional Housing

Project Partners: Central Urban Métis

Federation Inc, SHIP

SHIP Funding Allocation: \$196,000

Overview: Central Urban Métis Federation Inc. received funding to upgrade and complete renovations for five suites in their 12-suite mixed-use, transitional apartment building, Trotchie House. Within the five suites, there is a total of 13 emergency beds, with one suite designated for individuals with mental health issues and four suites for children and youth. The project intended to provide new and improved living conditions for new clientele and for the external support workers who are within the suite for up to 8 hours per day providing necessary supports.

Partnering to Provide Housing First Funding for Direct Client Costs

Project Partners: SHIP, Housing First providers

SHIP Funding Allocation: \$59,863

Overview: SHIP assumed the role of fund administrator for the direct client funding which supports Housing First clients to transition out of homelessness. The fund can pay for unmet needs as individuals make this critical transition from homelessness.

Structural Engineering Review of Trotchie House

Project Partners: Central Urban Métis

Federation Inc, SHIP

SHIP Funding Allocation: \$10,455

Overview: Central Urban Métis Federation received funding to initiate a Professional Engineering Services Report to identify structural deficiencies at 104 Ave U South, commonly known as Trotchie House. The building consists of six long term suites for single fathers and their children, as well as four emergency homelessness suites. A Professional Engineering Services Report was completed from the project. The repair requirements identified by the report will be helpful in pursuing cost estimates from qualified contractors to repair the building.

WBYL Renovation Project

Project Partners: White Buffalo Youth Lodge.,

SHIP

SHIP Funding Allocation: \$10,750

Overview: This project involved purchase and install a washer/dryer set and an industrial grade dishwasher/sanitizer to support the health and safety of children and families using their daily programs and services, including their Housing First for Families program. The washer and dryer that will be used daily to wash linens, clothing, and blankets used by the community for programs and to wash clothing for low-income children and families accessing services. The industrial grade dishwasher/sanitizer to support health and safety for the daily after-school and supper program for children who are food insecure living in the core neighbourhoods. This project also funded a security gate to complete the security area of the front lobby area.

Sustaining Safe Gathering Places Capital Project – Part 2

Project Partners: Saskatoon Indian and Métis

Friendship Centre (SIMFC), SHIP SHIP Funding Allocation: \$58,120

Overview: SIMFC received funding to renovate the kitchen, replace the flooring in the staff reception area, and install an automatic door system in the lobby at the Saskatoon Indian and Métis Friendship Centre (SIMFC). SIMFC uses their kitchen to serve two dinners per week to individuals who are low income, facing homelessness, or at risk of becoming homeless. The addition of automatic doors will improve access to the facility for those on wheelchairs and for deliveries. Funding was also used to replace broken caged light fixtures in gymnasium, repair and replace flooring in two stairwells, landings and front entrance.

Peer Support Workers/Cultural Specialists for Housing First Units

Project Partners: SaskNative Rentals Inc., SHIP

SHIP Funding Allocation: \$121,632

Overview: SaskNative Rentals Inc. employed two Peer Support Workers and two Cultural Specialists to provide evening and overnight supports at Edwards Manor, an apartment building for Housing First participants, in order to increase housing stability for hard to house individuals. These individuals are provided with peer support, mentorship, community engagement and opportunities for traditional learning. This project also involved installation of a security system with the intent of increasing safety for staff and tenants living in the supportive housing units.

Appliances for the Crisis Shelter

Project Partners: YWCA Saskatoon, SHIP

SHIP Funding Allocation: \$25,510

Overview: This project involved purchase of a multi load commercial washer and dryer to be used for their 38-bed Crisis Shelter for homeless women, children, and youth. The commercial washer and dryer have the ability to hold large volume of clothes and can be set to a high temperature to assist with the pest control situations that arise. The appropriate equipment in the Shelter will enhance the overall health and wellbeing of residents at the Crisis Shelter.

Housing Relationship manager

Project Partners: SHIP

SHIP Funding Allocation: \$30,989

Overview: SHIP Community Development branch employed a Housing Relationship Manager (HRM) in November 2018 to assist community Housing First and Rapid Rehousing Case Managers in locating healthy and safe housing for their clients. Primary duties of the HRM included gathering and distributing rental vacancy information through the city and building relationships to increase opportunities for those that are case managed, and establish clear communications to community regarding the HPS program.

HRM services have been utilized successfully by the Housing First and Rapid Rehousing Case Managers and the improvements were evident on meeting the needs of the agencies this position served.

YXE Connects

Project Partners: Saskatoon Food Bank Inc.,

Private Donors, SHIP

SHIP Funding Allocation: \$5,000

Overview: This project involved purchase of personal hygiene items for care packages given out to vulnerable individuals who attended the YXE Connects event on May 14, 2018. This event is a multi-sectoral, single day event in Saskatoon for individuals facing multiple barriers to accessing supports in such areas as housing, financial education, chronic disease management, social services, legal services, refugee and immigrant supports, support for Indigenous peoples, as well as public and primary health. This year, 1,500 care packages were distributed at the YXE connects event. This was the largest number of care packages distributed at a YXE Connects event to date. HPS funding covered two thirds of the cost of personal hygiene items used to complete 1,500 kits.

Cedar House Youth Transitional Home Renovations

Project Partners: John Howard Society of

Saskatchewan, SHIP

SHIP Funding Allocation: \$55,556

Overview: John Howard Society of Saskatchewan received funding to renovate their youth transitional home, Cedar House, in order to ensure the safety of the youth residing there. The renovations consisted of the creation of an office and meeting space. The funds were also used to purchase new furniture for the building.

2018 SUMMARY

SHIP continues to provide project development services for affordable housing, which provides funding for additional activities. Our focus on collaborative community development ensures that our investments complement current programming for homelessness. We are very proud of our achievements and are excited about the projects currently in development.

FINANCIAL SUMMARY

The summary financial information presented here is derived from SHIP's consolidated statements for the year ended March 31, 2018.

| SASKATOON HOUSING INITIATIVES PARTNERSHIP BALANCE SHEET AS OF MARCH 31, 2018 | | | |
|---|-----------|-----------|--|
| ASSETS | 2018 | 2017 | |
| Current Assets | | | |
| Cash | \$210,087 | \$380,920 | |
| Short-term Investments | \$113,001 | \$112,634 | |
| Accounts Receivable | \$71,612 | \$60,667 | |
| Prepaid Expenses | \$5,094 | \$6,456 | |
| | \$399,794 | \$560,677 | |
| Tangible Capital Assets | \$1,146 | \$2,144 | |
| Total Assets | \$400,940 | \$562,821 | |
| | | | |
| LIABILITIES | | | |
| Current Liabilities | | | |
| Accounts Payable & Accrued Liabilities | \$16,148 | \$17,306 | |
| Deferred Revenue | \$192,805 | \$356,723 | |
| Total Liabilities | \$208,953 | \$347,029 | |
| | | | |
| Retained Earning | \$191,987 | \$188,792 | |
| Equity | \$400,940 | \$562,821 | |

| SUMMARY STATEMENT OF RECEIPTS & EXPENDITURE | | | |
|---|-------------|-------------|--|
| | 2018 | 2017 | |
| Receipts | \$2,458,281 | \$2,081,951 | |
| Operating Expenditures | \$2,455,086 | \$2,074,621 | |
| Net Operating Income | \$3,195 | \$7,330 | |

50 AFFORDABLE UNITS

AFFORDABLE HOUSING PROJECT DEVELOPMENT

YWCA Saskatoon

(Women with children (hard to house) fleeing violence, persons with disability, and seniors.

Sherbrooke Foundation Inc.

(Families, individuals, students, and seniors)

\$1.85 MILLION

INVESTED TO PREVENT AND END HOMELESSNESS

Saskatoon Indian & Métis Friendship Centre

(Housing First Case Management, Rapid Rehousing and Centralized Intake)

White Buffalo Youth Lodge

(Housing First for Families)

The Lighthouse Supported Living Inc.

(Housing Locator and Case Worker)

AIDS Saskatoon Inc

(Housing Outreach Worker)

YWCA Saskatoon

(YWCA Family Worker)

Saskatoon Crisis Intervention Service

(The Journey Home Housing First Program)

SaskNative Rentals Inc

(Peer Support Workers/Cultural Specialists for Housing First Units)

John Howard Society of Saskatchewan

(Cedar House Youth Transitional Home Renovations)

Central Urban Métis Federation Inc

(Structural Engineering Review of Trotchie House)

Central Urban Métis Federation Inc

(Trotchie House Emergency Shelter)

Saskatoon Indian and Métis Friendship Centre

(Sustaining Safe Gathering Places Capital Project)

White Buffalo Youth Lodge

(Renovation Project)

Saskatoon Housing Initiatives Partnership

(Housing Relationship Manager)

(Housing First Funding for Direct Client Costs)

YWCA Saskatoon

(Appliances for the Crisis Shelter)

Saskatoon Food Bank Inc.

(YXE Connects)

Strong Roots Consulting

(Evaluation of Impact and Systemic Quality Improvement Assessment for Housing First)

THANK YOU TO OUR PARTNERS



Canadä

The support of the City of Saskatoon is integral to SHIP's success. SHIP receives funding of \$130,000 annually to facilitate the Saskatoon Homelessness Action Plan, and provide affordable housing development services. This strategic investment creates a cornerstone for the entire organization with a strong network and knowledge base that facilitates the development of affordable housing and helps reduce and prevent homelessness in Saskatoon.

Since 2012, SHIP has administered the Federal Government's Homelessness Partnering Strategy funding in Saskatoon. In March 2014, SHIP renewed its contract to 2019. We will invest close to \$7 Million to prevent, reduce and end homelessness in Saskatoon.

SHIP receives administrative fees that to administer the HPS funding. This has increased our staffing complement, and expanded our impact across the housing continuum in a significant way.

Along with the funding from the City of Saskatoon and the Government of Canada, our membership sales help us make a positive impact on our great city. We are truly grateful to all the organizations that support us.



















































OUR PEOPLE

BOARD OF DIRECTORS

Toby Esterby (President)

Camponi Housing

Fred Khonje (Vice President)

Affinity Credit Union

Matthew Flath (Secretary/Treasurer)

Cogent CPA

Tyler Stewart (Past-President)

Stewart Properties Holdings

Lorne Fagnan

McKercher LLP

Ray Neale

Saskatoon Housing Authority

Rachel Lowen Walker

OUTSaskatoon

Barry Downs

Cress Housing / Saskatoon Tribal Council

Hilary Gough (Ex-Officio)

Councilor - City of Saskatoon

Lesley Anderson (Ex-Officio)

City of Saskatoon

Doug Schweitzer (Ex-Officio)

Saskatchewan Housing Corporation

Kristina Johnson (Ex-Officio)

CMHC

STAFF

Shaun Dyck

Executive Director

Tony Horachek

Director, Indigenous Housing Strategies

Colleen Christopherson-Cote

Director, Planning and Evaluation

Kristin Schoonover

Director, HIFIS Implementation

Lilani Samarakoon

Finance and Administration Officer

Thomas Miller

Housing Relationship Manager

Kianna Sayah-Mofazzali

Project Development Assistant



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